



DAKOTA DUNES
COMMUNITY DEVELOPMENT
CORPORATION

Making the Most of Our Community Investment



**2011—2012
Annual Report**

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Message from the Chair and General Manager

I am pleased to report back to our members, partners and stakeholders on the many successes we have accomplished throughout the past year. Investing in opportunities that challenge the many complex and often sensitive issues within our communities cannot be achieved without the combined efforts and support of many individuals. In this report, you will see how the Dakota Dunes Community Development Corporation investments make a difference in changing people's lives and contributing to the overall success of our communities.

Our commitment to funding First Nations and non-First Nations organizations in our catchment area has resulted in community investments of \$3,344,875. These investments impacted over 243,000 people, helping to build partnerships and strengthen growing communities. Our annual community investment pool is dependent on the net profits made available through the Dakota Dunes Casino. Unfortunately this year, our overall allocation saw a decrease, resulting in a reduction to our community investments by 9.3% over the previous year. On the other hand, we are proud in the short time that Dakota Dunes Community Development Corporation has opened its doors, that we have invested over \$11 million back into our communities.

At the Dakota Dunes Community Development Corporation, we understand that we have a responsibility not only to our members, but also to the community at large. We fulfill this broad social responsibility by investing in strategic areas and leveraging partnerships to improve the quality of life for many individuals within our catchment area and to strengthen our communities.

Youth and seniors, education and community infrastructure were identified as the top three pressing community needs this year. Investments directed towards these objectives provided opportunities for children and youth to participate in programs such as drama, soccer, hockey, summer camps, canoeing, hunting, fishing, junior forest rangers, cadet training, language (Cree and Dakota) and youth summer employment. Quality of life for seniors was enhanced through programs such as meals on wheels, life line support systems and an innovative project by the Saskatoon Council on Aging to help seniors learn the bus system to help increase their independence.

Efforts to improve student achievement and engagement through innovation, interaction and technology facilitated projects such as the Equine Assisted Learning Program in One Arrow First Nation, nutritional programs, technology upgrades, increasing literacy and parent participation. Building community infrastructure resulted in facility upgrades to support community programming, increase

The Board of Directors continue to provide outstanding leadership in discharging their responsibilities and managing our investments wisely. Our strategic plan continues to move forward ensuring each investment has a measurable and lasting impact in communities, reinforcing accountability, transparency and fairness in the management and distribution of funds and establishing long-term stability and security of resources to ensure long-lasting community partnerships. The sound financial and administrative oversight exhibited by the Audit, Finance and Administration Committee once again reflects the strong governance and day-to-day management of the overall operations.

I would like to acknowledge each Board member for their leadership and valuable contribution in fulfilling the mandate of our corporation and recognize our members, the Chiefs of the Saskatoon Tribal Council for their confidence and respect in the workings of the Board and staff. Thank you to our partners who provide many worthwhile initiatives for the Board's consideration. We look forward with anticipation to another exceptional year of strengthening partnerships that improve the quality of life for children and families in all of our communities.

**Respectfully,
Chief Austin Bear, Chair**

efficiencies to operations through better technology and secure much needed equipment to improve road access and clean water supply.

This year we took steps to determine how we can look beyond the dollar value of our investments by working with our partners to focus on how our organizations can improve the quality of life of children and families. This means working together to provide opportunities to increase individuals' success in education, employment and personal development. It means increasing the standard of living for families through access to critical social and community programs. And it means inspiring communities to strive for improved living conditions, health and economic circumstances.

The Dakota Dunes Community Development Corporation remains committed to supporting a strong network of groups and organizations focused on achieving results that promote and support improved quality of life strategies. We are proud to support all of our community investments fairly and equitably and are committed to ensuring financial accountability and transparency through solid practices of good governance.

**Respectfully,
Wilma Isbister, General Manager**



Members of the Board—Executive



Chief Austin Bear—Chair

Chief Austin Bear is currently serving an unprecedented eleventh term as the Chief of the Muskoday First Nation. Chief Bear is happily married and has three children, seven grandchildren and two great grandchildren. He is active in promoting First Nations' traditions and culture and believes that the involvement of Elders and youth is essential in all aspects of community life. Chief Bear's hobbies and interests are work, golf, travel, music and family time.



Chief Dwayne Paul—Vice Chair

Chief Dwayne Paul is from the One Arrow First Nation. Dwayne served as Chief for fourteen years and twelve years in Council. He believes this funding helps underfunded areas and helps create new initiatives for First Nations and in the catchment area in many positive ways. Chief Paul is married to his wife, Lori and has three beautiful children; Trevor, Gage, Reagan and two grand children, Cohen and Milah.



S. James Tucker—Treasurer

S. James (Jim) Tucker was born in Lucky Lake, Saskatchewan. Mr. Tucker worked for 27 years with the Bank of Montreal and seven years with Agricultural Credit Corporation of Saskatchewan prior to joining Mid Sask CFDC/REDA as Loans Officer and General Manager in 1996. He is married to Rosella and they have two children Crystal and Christopher. In 2009, Mr. Tucker was blessed with grandson Gavin James Tucker. Gavin was given his first golf lesson May 14, 2011.



Lee Anne Thompson—Secretary

Lee Anne Thompson is a member of the Kawacatoose First Nation. Lee Anne is a First Nation educator and a mother of six beautiful children. Lee Anne worked for Kawacatoose First Nation as a teacher and administrator for nine years. Ms. Thomson is actively involved in sports, education and community initiatives. Currently, Lee Anne serves as Councillor for Kawacatoose First Nation.

Members of the Board



George E. Lafond

George E. Lafond is a member of the Muskeg Lake Cree Nation. Mr. Lafond has been involved in First Nations education, community development and leadership for over 30 years and serves on several Boards, community organizations and sporting initiatives. Mr. Lafond currently resides in Victoria, B.C. with his wife Mary Ellen and their four children.



Hugh Pratt

Hugh Pratt was born on George Gordon First Nation. He left the First Nation to gain diverse work experience then, after ten years, Hugh returned home in 1987. Currently, he is serving his third term as a Councillor for the George Gordon First Nation. Hugh enjoys playing and watching many sports with his favorite being golf, pool and Texas Hold'em. Hugh and his wife Vicky enjoy spending time with their two sons and five granddaughters.



Gary Eagle

Gary Eagle is serving his first term as Councillor for Whitecap Dakota First Nation. He is a proud son and grandson to previous generations of political leadership. Councillor Eagle enjoys travelling, working for the betterment of his community, listening to music, attending live concerts and spending quality time with his daughter Korin.



Chris Pechawis

Councillor Chris Pechawis is currently serving his second term on Council for the Mistawasis First Nation. He is excited to continue the work that the DDCDC Board has undertaken. Councillor Pechawis' hobbies include golf, hockey and being with his family.

Members of the Board (continued)



Senator Melvin Littlecrow

Melvin Littlecrow is a member of the Whitecap Dakota First Nation. He is a respected Elder and has always carried on traditional and cultural ways of the Dakota people. Melvin has served his community throughout his life and continues to serve on various advisory committees. Melvin has been an avid horseman from the time his grandfather taught him to respect and handle horses. He has now retired from chuck wagon racing after 36 years.



Joe Crowe

Joe Crowe is a member of the Yellow Quill First Nation. He is a respected Elder and served as an Elder on the Project Management Team for the construction of the Dakota Dunes Casino. He has five children and many grandchildren. Joe Crowe raised his children as a single parent and is working hard to keep his culture alive.



Myles Heidt

Councillor Myles Heidt was born and raised on a Kerrobert area farm. Mr. Heidt is married to Jean and they have three children. Mr. Heidt was first elected Councillor for the City of Saskatoon in Ward #4 in 1994 and has been re-elected six times. Mr. Heidt has served on numerous City committees and enjoys golf, working on the farm and community activities in his spare time. He is actively involved in their family business.



Chief Albert Scott

Chief Albert Scott is currently serving his fourth term as Chief of the Kinistin Saulteaux Nation. Chief Scott lives with his partner Frances on Kinistin. He has three children and five grandchildren and many adopted children. Chief Scott believes in being involved in the Saulteaux culture, traditions and spends much of his time attending ceremonies.

Former Members of the Board

The Dakota Dunes CDC Board of Directors, management and staff would like to extend a heartfelt thank you to our former Directors for their commitment and service.



Thomas Dustyhorn,
TATC Representative



Peter Nippi,
Kinistin Saulteaux Nation

Management and Staff

Wilma Isbister—General Manager

Jeff Juhnke, CA—Finance Manager

Ryan Thomas—Network Administrator

Debra Dreaver—Community Investment Coordinator

Jamie Yuzicappi—Executive Assistant

Corporate Overview

The Dakota Dunes Community Development Corporation is a Not-For-Profit Corporation established in 2006 pursuant to the 2004 Amendment to the 2002 Framework Agreement between the Federation of Saskatchewan Indian Nations ("FSIN") and the Government of Saskatchewan. Its members consist of the seven member First Nations of the Saskatoon Tribal Council: Kinistin Saulteaux Nation, Mistawasis First Nation, Muskeg Lake Cree Nation, Muskoday First Nation, One Arrow First Nation, Whitecap Dakota First Nation and Yellow Quill First Nation.

The mandate of the DDCDC is to invest in communities within its catchment area which includes the member First Nations of Saskatoon Tribal Council, Touchwood Agency Tribal Council, Fishing Lake First Nation and organizations located within a 75 kilometre radius of Whitecap Dakota First Nation. Funding to make these investments possible is generated through the Dakota Dunes Casino which is operated by Saskatchewan Indian Gaming Authority. Twenty-five percent of the net profits generated at the casino are received by the Corporation to fill its mandate.

Community investments are reviewed and approved by the Board of Directors, which has sole authority in determining their disbursement within the criteria established within the 2002 Framework Agreement. To fulfill its role of governance, the Board has established a number of committees to accomplish the duties of the Corporation: Audit, Finance and Administration, Executive, Governance and Screening. These committees are an integral part of ensuring the Corporation is accountable and transparent to its many stakeholders.

Vision, Mission & Values

Vision

Supporting community success through innovative partnerships.

Mission

The Dakota Dunes Community Development Corporation:

- Allocates grant funding in order to enhance independence and well being of residents of the communities we support;
- Allocates these funds with fairness, accountability and transparency; and
- Supports economic development, social development, justice initiatives, educational development, recreation facilities operation and development, senior and youth programs, cultural development, community infrastructure development and maintenance, health initiatives and other charitable purposes.

Values

Honesty, Respect, Integrity, Trustworthiness, Accountability

Application and Registration Process

Registration Process

- Step 1: Apply online for Registration as an Eligible Organization at www.dakotadunescdc.com
- Successful applicant groups are registered for a three year term and may submit applications for Community Investments.
 - Successful and unsuccessful applicant groups are notified in writing.

Application Process

- Step 1: Log-in to user account and submit online application prior to application deadline date.
- Step 2: Level I review performed by the Community Investment Coordinator.
- Step 3: Level II review performed by the Screening Committee.
- Step 4: Board of Directors reviews non-binding recommendations of the Screening Committee and makes a final determination.
- Step 5: Successful and unsuccessful applicant groups are notified.
- Step 6: Monitoring of approved projects, program or community event.
- Step 7: Submission of Financial and Activity Reporting online.
- Step 8: Conclusion of project, final reporting requirements and release of holdback payment.

Application Deadline Dates

- July 15
- October 15
- January 15
- April 15

Funding Release Dates

- September 30
- December 31
- March 31
- June 30

Highlighted Project & Events



Muskoday First Nation Youth Golf

Part of the Muskoday First Nation’s Youth Sport, Culture & Recreation Program is their Learn-to-Golf program which has been running for the past three years. Youth participants have come a long way by practicing at local public courses around Prince Albert and Birch Hills, near the Muskoday First Nation. As a reward for their dedication to the sport and to celebrate their finely tuned skills, a youth team was invited to play in the Muskoday First Nations annual golf tournament. It was the boys first time to the Dakota Dunes Golf Links.



“Thanks for the golf we went to. It was lots of fun. I hope I can play again some time. The Dakota Dunes was great!” - Glenn Bear



“Thank you for the golf day. I really enjoyed the food. I never played such a nice course before. I would like to do that again.” - Cody Tait

READ Saskatoon

The Dakota Dunes Community Development Corporation (DDCDC) has been a proud supporter of literacy in Saskatoon including READ Saskatoon’s One-to-One Literacy Tutoring and their Romp ‘n Read family literacy programs.

Volunteer tutors are a huge part of READ Saskatoon’s success. The DDCDC was honored to present the Vicq Tutor Award to reading mentor Julie Gregorash. She was nominated by adult learner, Lorne Smokeyday. In his nomination paper, he described his nervousness on the first day they met to begin their sessions. He asked himself ‘Am I going to do this right?’.

With Julie’s calm patience, motivation and dedication combined with Lorne’s focus and perseverance through difficulties, they have worked together for over a year. Lorne’s literacy skills are much stronger since that first day. Lorne wrote “She is a great tutor. We joke around a lot... She gives me solid confident feedback. She is my second gift, my second chance.”



Kenaston ‘Time Machine’ Cultural Tour

Kenaston School explored traditional First Nations culture through an interactive tour that simulated what life would have been like here in 1812; 200 years ago!

Students were guided through six hands-on workshops; traditional food preparation (pemmican making with Elder Judy Bear), Story Telling by Elder Barry Ahenakew (and fresh bannock for a snack!), tipi-raising, birch bark biting with Liz Conner, singing and dancing with St. Mary’s Oskayak Dance Troupe and traditional games.

At the day’s end, the students had a new understanding and appreciation for First Nations traditional teachings.



Whitecap Dakota Traditional Song & Dance Program

Pre-kindergarten to grade six students at the Whitecap Elementary School have been dancing hard! The girls have been learning fancy and jingle styles while the boys have had lessons in traditional and grass dance style as well as drumming and singing. The program had a lot of help from the community including instructors, cooks and school staff. Local Elders helped by repairing the school's drums, helping with regalia and holding sharing circles. All the Elders shared many teachings with the students.

New and younger students were sometimes shy, but with inspiration and encouragement from the older or more experienced dancers, everyone now dances with enjoyment and a stronger positive sense of identity!



Saskatoon Tribal Council Urban First Nation Services Victoria Lodge

Victoria Lodge is an eight bed lodge in Saskatoon that houses patients coming to Saskatoon to attend medical appointments and/or receive treatment from one of the hospitals. Saskatoon Tribal Council recognized that there is an on-going need to provide First Nations with a safe and healthy environment when attending to their health care needs. Victoria Lodge is culturally sensitive and allows for patients and their families to be treated with dignity and respect.

The location chosen has easy access to all three hospitals in the city and any clinics in the downtown area. The facility is in excellent condition with spacious rooms, a fully equipped kitchen, kitchenette, laundry facilities, offices, wheel chair accessible bathrooms, tub room with lift, elevator, quiet rooms, meeting rooms and a ventilated area for smudging.

Saskatoon Tribal Council is committed to addressing health access and program services while assisting First Nations to lead a life holistically and in balance with the physical, mental, emotional and spiritual aspects, thereby enabling individuals, families and communities to achieve optimal health and well-being. This is achieved by working in cooperation with our Elders, leadership and community authorities.



Dakota Dunes 'Celebrating Community Success' Round Dance

With a lot of help from all the STC Corporations, the Dakota Dunes Community Development Corporation (DDCDC) held their 3rd Annual Celebrating Community Success Round Dance at the White Buffalo Youth Lodge. Planning the event required ongoing consultation with Elders from the STC member First Nations. The Elders shared many stories and teachings as well as instruction on proper protocols.

On the day of the event, a pipe ceremony was held in the morning. Then a feast was prepared and enjoyed by many people including First Nations' leaders, local and visiting Elders, staff, representatives from local government, police services and many other community groups.

Many talented singers and drummers shared their songs and kept people dancing and enjoying the spirit of the round dance. It was a truly rewarding celebration. The DDCDC would like to extend a sincere thank you to everyone who helped make this event possible!



Highlighted Projects & Events (continued)

Community Information Sessions

The DDCDC hosted three Community Information Sessions in 2011-2012. The purpose of these sessions is to update community organizations on processes, policies and more importantly to dialogue with our partners on how we can strengthen our partnerships and work together to improve the quality of life for children and families.

We look forward to these opportunities to meet with long time registered partners of the DDCDC as well as with new community groups eager to learn more about the benefits of partnership.

Information sessions are a great opportunity for groups to share information on project ideas, successes and challenges. They are also a valuable networking opportunity. The DDCDC is thankful to everyone who shared their community's success stories with the hope that it inspired others.



Saskatoon Tribal Council 30th Anniversary & Open House

The Saskatoon Tribal Council (STC) began celebrations of their 30th Anniversary by holding an open house where friends and partners of STC could come and celebrate this significant occasion with our leadership, management and staff.



Saskatoon Tribal Council Urban First Nation Services Showcase and Computer Lab

The STC Urban Services' relocation to a converted school has allowed them to centralize many of the day programs offered, including their Employment and Training Center. Managers and staff identified a great need for computer skills training and computer access for clients. Before the lab was created, there were up to twenty people per day requiring access to only one computer station.

Now the STC Urban office is proud of their new multi-use computer lab where clients can upgrade their computer literacy skills through training offered through the STC Employment and Training Center. With the help of on-site career counselors, clients use the lab to create, update and print resumes as well as search online for employment opportunities.



As part of their relocation and re-opening, the STC Urban Services hosted a showcase event. They invited community members to tour the facility and learn about their current and upcoming programs. The event was well attended and provided an opportunity for the public to learn more about the services and programs available.

Saskatchewan Archaeological Society

The Saskatchewan Archaeological Society (SAS) is a not-for-profit charitable organization that educates all citizens about our province's long and vibrant human history in order to preserve and protect our non-renewable resources - our heritage. Since 2009, SAS has held a public dig at South Branch House fur trade post. St. Louis and Saskatoon school groups are invited to participate. Over 250 students and teachers have taken part, praising the uniqueness and value of this cultural and educational experience.

The opportunity for youth to take part in an archaeological dig is rare. This project offers students a unique and hands-on way to learn about our province's history. Students learn life and career skills, including organization, working as a team, record-keeping, math and earth sciences. More importantly, they learn a greater appreciation and respect for their own culture as well as other cultures.

The enthusiasm and support of the local teachers has been key in this project. Many of the teachers have been involved from the beginning and participate every year. Another key achievement is that all of the students' contribution to the dig is part of the on-going research of a provincial historic site.



Photo by Saskatchewan Archeological Society

Grants and Donations

Economic Development \$75,921

George Gordon First Nation	George Gordon Security Inc.
George Gordon First Nation	Retail Centre - Security Upgrades
Day Star First Nation	Flat Deck Trailer Purchase
Fishing Lake First Nation	Convenience Store Upgrade
Mistawasis First Nation	Iron Buffalo Centre

Social Development \$95,665

Fishing Lake First Nation	Canada Day Celebrations
Community Living Association Saskatoon Inc.	Summer Day Camps
Pike Lake Community & School Association	Stage for PLCS Hall
Pleasant Hill Community Association	St. Mary's Summer Camp
Whitecap Dakota First Nation	Whitecap Sports Days 2011
Elizabeth Fry Society of Saskatchewan Inc.	Healthy Connections
Pleasant Hill Community Association	Families Keeping Active

Justice Initiatives \$48,000

Mistawasis First Nation	Peacekeepers Program
STC Urban First Nation Services Inc.	4 Feathers Boxing Club Show & Fundraiser
STC Urban First Nation Services Inc.	Celebrating the Elders/Youth Gathering

Educational Development \$457,326

Kawacatoose First Nation	Kawacatoose History Book
Muskoday First Nation	Employment Training
One Arrow First Nation	Equine Assisted Learning Program
One Arrow First Nation	School Lunch Program
STC Urban First Nations Services Inc.	STC Urban on 7th Street Computer Lab
READ Saskatoon	Adult One-to-One Literacy Tutoring Program
READ Saskatoon	Family Literacy
Saskatoon Council on Aging Inc.	Caregiver Support & Information Centre - Outreach
Catholic Family Services of Saskatoon	Reclaiming Children & Youth
Saskatoon Environmentors Co-operative Ltd.	Core Neighbourhood Youth Co-op
Saskatoon Public School - Princess Alexandra	Nutrition Program
Muskeg Lake Cree Nation	Breakfast for Learning
Muskeg Lake Cree Nation	Cree Language
Muskeg Lake Cree Nation	Education Field Trips
Muskeg Lake Cree Nation	Learning Supports
Muskeg Lake Cree Nation	Parent Involvement
Muskeg Lake Cree Nation	School Extension
STC Urban First Nation Services Inc.	Urban Conference
Saskatoon Student Child Care	KOPE Parent Program
George Gordon First Nation	Employment & Training Centre
Muskoday First Nation	Training Coordinator
Yellow Quill First Nation Education Centre	Kitchen & Canteen Supplies
Yellow Quill First Nation Education Centre	Sports Equipment
Oskayak High School	Indigenous Connections Project
Sask Native Theatre Company	Performers Playhouse Mobile Performing Arts Camp

Other Charitable Purposes \$456,767

Wake Ride Association Inc.	Wake Ride 2011
Habitat for Humanity Saskatoon	Cameco Women Build
Kinistin Saulteaux Nation	Christmas Celebration
File Hills Qu'Appelle Tribal Council	Community Programs
READ Saskatoon	READ 'n' Feed Celebrity Auction
Special Events	Sponsorships

Recreational Facilities Operation & Development

- Day Star First Nation
- Fishing Lake First Nation
- George Gordon First Nation
- Kinistin Saulteaux Nation
- Kinistin Saulteaux Nation
- Shields Parks, Culture & Recreation Board
- Kawacatoose First Nation
- Whitecap Dakota First Nation
- Whitecap Dakota First Nation
- Kenaston Community Recreation Board
- Hague Parks & Recreation
- Fishing Lake First Nation
- Kawacatoose First Nation
- Kinistin Saulteaux Nation
- Muskoday First Nation
- Muskoday First Nation
- Whitecap Dakota First Nation
- Milden Centennial Memorial Park

Community Infrastructure Development & Maintenance

- Day Star First Nation
- George Gordon First Nation
- Kinistin Saulteaux Nation
- Mistawasis First Nation
- Mistawasis First Nation
- Muskoday First Nation
- Muskoday First Nation
- Muskoday First Nation
- Yellow Quill First Nation
- Yellow Quill First Nation
- Saskatchewan Railway Museum
- Fishing Lake First Nation
- Fishing Lake First Nation
- Fishing Lake First Nation
- Kenaston & District Chamber of Commerce
- Royal Canadian Legion, Outlook Branch #262
- Kawacatoose First Nation
- Mistawasis First Nation
- Fishing Lake First Nation
- Fishing Lake First Nation
- George Gordon First Nation
- George Gordon First Nation
- Kinistin Saulteaux Nation
- Muskoday First Nation

Cultural Development

- George Gordon First Nation
- Kawacatoose First Nation
- Yellow Quill First Nation
- Pleasant Hill Community Association
- Saskatchewan Archaeological Society
- Saskatoon Fireworks Festival
- George Gordon First Nation
- Whitecap Dakota First Nation
- Whitecap Dakota First Nation
- India Canada Cultural Association
- Saskatoon Public School - City Park Collegiate
- Kawacatoose First Nation
- Whitecap Dakota First Nation
- Whitecap Dakota First Nation
- Touchwood Agency Tribal Council
- Northern Saskatchewan International Children's Festival
- Muskeg Lake Cree Nation
- Muskoday First Nation
- Yellow Quill First Nation
- Saskatchewan Indian Cultural Centre
- Pleasant Hill Community Association
- Pleasant Hill Community Association
- Saskatchewan Archaeological Society
- Saskatoon Opera Association
- Saskatoon Public Schools

\$237,191

Community Centre Refrigerator
Recreation Van
Equipment for Minor Sports & Recreation
Recreation Program
STC 2011 Summer Games Project
Shields Inter-Generation Park
Table and Chairs
FSIN Fastball Championships
FSIN Slo-pitch Championships
Swimming Pool Boiler Repair
Outdoor Booth Revitalization
Recreation Building
Winter Games 2012 Project
Winter Games 2012 Project
Games Office Support
Youth, Sports & Recreation Program
Sports Centre Building & Dakota Gardens
Bandstand/Gazebo

\$725,796

Water Hauling Truck Purchase
Video Conferencing Unit
Phone Upgrade (Band Office)
Capital Projects - Maintenance & Repairs
Sewer Truck
Bob Cat
Pest Control
Veterans Memorial Park Upgrade
Bison Ranch Fence Replacement - Phase 2
Multi-Terrain Loader
Stairs, Platform & Handrail Refurbishment
Band Hall Facility Upgrade
Hunting Game Processing Plant
Septic Service Truck Project
Arena Area Beautification Project
Legion Hall Furnace Replacement
Gravel Truck
Grader
Band Hall Upgrade Completion
School Lunch/Office Facility
Community Health & Safety
Housing Project
Community Hall Infrastructure Project
Pest Control Program

\$338,875

3rd Annual Gospel Jamboree
Full Gospel Group
Pow Wow
Prairie Gospel Fellowship
Elder's Book Volume II
Sweat House
Community Pow Wow
2011 Local School Archaeological Dig at South Branch
Cultural Showcase 2011
Grey Buffalo Singers
Dakota Heritage Centre - Functional Specification Plan
Whitecap School Cultural Camp
Mini India Mela: Bazaar & Food Festival
First Annual Pow Wow
2011 Remembrance Day Pow Wow
Parade Float
Dakota Traditional Song & Dance
TATC Quarterly Pipe Ceremonies
Community Circus Arts Program
Muskeg Radio
Elder Liaison Program
Elders In Residence
Traditional Parenting Workshop
Community Pow Wow
St. Mary's Summer Camp
2012 Local Schools Archaeological Dig at South Branch
"Don Pasquale"
Princess Alexandra School Regalia

Senior and Youth Programs

FSIN Sport, Culture Youth & Recreation
George Gordon First Nation
George Gordon First Nation
Kinistin Saulteaux Nation
Muskoday First Nation
Muskoday First Nation
Muskowekwan First Nation
One Arrow First Nation
Saskatoon Tribal Council Inc.
STC Urban First Nations Services Inc.
Touchwood Agency Tribal Council
Touchwood Agency Tribal Council
Yellow Quill First Nation
2293 Army Cadet League of Canada
Saskatoon Rowing Club
Day Star First Nation
Day Star First Nation
Day Star First Nation
Fishing Lake First Nation
George Gordon First Nation
George Gordon First Nation
Muskowekwan First Nation
Muskowekwan First Nation
Whitecap Dakota First Nation
South East Treaty 4 (SET4)
Big Brothers Big Sisters of Saskatoon & Area
Hague Senior Citizens Housing Corp.
Persephone Theatre
Spectrum Core Community Services Inc.
George Gordon First Nation
Kawacatoose First Nation
Mistawasis First Nation
Mistawasis First Nation
Muskeg Lake Cree Nation
Muskowekwan First Nation
Muskowekwan First Nation
STC Urban First Nation Services Inc.
Touchwood Agency Tribal Council
Hague Senior Citizens Housing Corp
George Gordon First Nation
George Gordon First Nation
Muskowekwan First Nation
One Arrow First Nation
STC Urban First Nation Services Inc.
Touchwood Agency Tribal Council
Hague Senior Citizens Housing Corporation
Heart & Stroke Foundation
Saskatoon Council on Aging

\$758,493

National Hockey Aboriginal Hockey Championships
Meals on Wheels
SK First Nations Summer Games
Hunting and Fishing Program
Elder Liaison
Youth Sport, Culture & Recreation
Youth Summer Games
Soccer Program
Team STC - Team Development
White Buffalo Summer Program
2011 First Nations Summer Games
Touchwood Community Cadet Corp
Junior Forest Rangers
Cadet Training Enhancement & Development
'Youth-at-Risk' Learn to Row Program
2011 First Nation Summer Games
Sewing/Craft Club
Wakayosis Day Care Appliances
Treaty 4 Fastball Project
Summer Employment for Youth
Youth Canoe Project
Sports Day and Rodeo
Summer Ventures
School Nutrition Program
SK First Nation Summer Games
Inspire
Living Enhancements
Youth Series
Rainbow 50+
Healing of the Nation Gospel Jamboree
Broom Ball Equipment
Lunch Program
Youth Enhancement Program
Meals on Wheels
Muskowekwan Winter Activities
Youth Hockey
Community Christmas
2012 First Nation Winter Games
Bingo Program
Healing of the Nations
Winter Games
Children's Circus 2012
Equine Assisted Learning Program
White Buffalo Lacrosse
Family Week
Cookware Purchase
Heart Healthy Children & Youth
Seniors Bus Buddy Program

Health Initiatives**\$150,841**

Muskoday First Nation
Saskatchewan Abilities Council Inc.
St. Paul's Hospital Foundation Inc.
Muskowekwan First Nation
Muskowekwan First Nation
Muskowekwan First Nation
Muskowekwan First Nation
CNIB
George Gordon First Nation
Muskowekwan First Nation
Whitecap Dakota First Nation
Fishing Lake First Nation
Fishing Lake First Nation
Kawacatoose First Nation
Muskowekwan First Nation
Whitecap Dakota First Nation
STC Urban First Nation Services Inc.
Dental Program
Acquired Brain Injury Community Support
Healing Arts Program
Diabetic Shoes
Meals on Wheels 2011
Phillips Lifeline Response System
Visions Luncheon
Orthopedic Footwear
Feeding an Education
Whitecap School Nutrition Program
Life Line Phones
Men & Women's Wellness Conference
Car Seat Safety Program
Medical Equipment
Snack Program
Victoria Lodge

Strategic Planning

Core Strategy #1: Maximize positive and lasting impacts of Dakota Dunes Community Development Corporation investments in member communities.

Key Objectives	Actions	Progress
<p>1.a. Leverage Dakota Dunes Community Development Corporation funds to secure additional support for Board priorities.</p>	<p>1.a.i. Develop mechanism to allow the Dakota Dunes Community Development Corporation to pool funding allocations to support broader community development initiatives where appropriate. 1.a.ii. Explore opportunities with non-First Nations organizations to determine whether there is a potential to expand partnerships.</p>	<ul style="list-style-type: none"> • Policies developed to support larger projects and partnerships. • Rationalize applications to support projects that align around strategic priorities that bring measurable, positive change in communities. • Continue building relations, trust and understanding with groups, organizations and communities.
<p>1.b. Encourage best practice in fundraising, development and planning among member communities.</p>	<p>1.b.i. Develop and implement appropriate project assessment and evaluation tools to determine the effectiveness of Dakota Dunes Community Development Corporation funding. 1.b.ii. Increase networking, information sharing and partnership opportunities for both member communities and agencies in the qualified applicant pool.</p>	<ul style="list-style-type: none"> • Activity and financial templates developed to assist applicants in reporting process • Database development completed to provide on-line application and reporting access for grant recipients and to increase corporate accountability and effectiveness through increased reporting options • Communication strategy implemented to increase networking, information sharing and partnership opportunities. • Annual information sessions. • Daily interaction with applicant pool.
<p>1.c. Educate fundraising community about First Nations challenges and interests to encourage development of sustainable, inclusive programs.</p>	<p>1.c.i. Revise application guidelines to emphasize the Dakota Dunes Community Development Corporation's interest in supporting partnerships that improve opportunities and access for First Nations communities.</p>	<ul style="list-style-type: none"> • Information sessions held to provide applicant pool with information to better align projects with Quality of Life Initiatives. • Comprehensive communication strategy developed. • Website/Facebook/Twitter available as a media outlet. • Allocation policies reviewed and revised annually to reflect mandate and priorities. • Introduced Quality of Life Initiative to determine how applicant projects can align with strategy.

Core Strategy #2: Reinforce Dakota Dunes Community Development Corporation's accountability, transparency and fairness in the management of funds.

Key Objectives	Actions	Progress
<p>2.a. Ensure member community leadership recognizes the value and supports a localized Community Development Corporation structure.</p>	<p>2.a.i. Ensure the Funding Allocation Formula results in fair and equitable funding balance for communities within the Dakota Dunes Community Development Corporation catchment area. 2.a.ii. Convene information sessions with member communities to expand understanding and support for Board's strategic direction.</p>	<ul style="list-style-type: none"> • Funding allocation policy and funding formula ensures a fair and equitable distribution of funds. • Funding allocations per quarter listed on website. • Information sessions conducted for First Nations and non-First Nations. • Updates provided to First Nation leaders in catchment area on a regular basis.
<p>2.b. Implement communications strategy / plan to build the Dakota Dunes Community Development Corporation's profile and visibility and to differentiate from affiliate and partner organizations.</p>	<p>2.b.i. Encourage third-party recognition of Dakota Dunes Community Development Corporation grants. 2.b.ii. Monitor and evaluate the effectiveness of communication plan.</p>	<ul style="list-style-type: none"> • Communication strategy implemented in May 2010. • Regular correspondence is distributed to update First Nations on their allocation status and provided as requested to applicable partners. • Corporate recognition commitment by grant recipients is in the application form and letter of offer. • Key message "Making the Most of Our Community Investment" used as awareness and visibility tool. • Participate in numerous sponsored events • Annual Round Dance to recognize and celebrate community achievements. • Formal review of communication plan objectives. • Advertising and sponsorships.
<p>2.c. Refine measures and activities to demonstrate good governance practices.</p>	<p>2.c.i. Ensure DDCDC maintains the highest standards of internal controls and corporate governance to ensure a high standard of stakeholder confidence.</p>	<ul style="list-style-type: none"> • Sustain compliance with Gaming Framework Agreement and other legislated directives. • Completed and implemented Board Governance policies. • Revisions to New Director Orientation Manual underway. • HR and Financial Policies revised and adopted. • Risk management policy developed and ratified. • Operational manuals in place. • Continuous review of policies and procedures to ensure administrative, financial, governance and operational activities are aligned to achieve maximum efficiencies.

Strategic Planning (*continued*)

Core Strategy 3#: Establish long-term stability and security of Community Development Corporation resources.

Key Objectives	Actions	Progress
3.a. Encourage and support SIGA budget and operational efficiencies that advantage the Community Development Corporations.	3.a.i. Continue networking with SIGA and the Dakota Dunes Casino to leverage opportunities to increase patronage and resources at the Dakota Dunes Casino site.	<ul style="list-style-type: none"> • Communication strategy identifies how to leverage opportunities with grant applicants to help increase patronage at casino.
3.b. Monitor and be responsive to external forces that may influence funding for the Dakota Dunes Community Development Corporation.	3.b.i. Initiate proactive measures to inform Provincial Government and the FSIN Assembly of benefits of Dakota Dunes Community Development Corporation activities and investments and encourage support.	<ul style="list-style-type: none"> • Communication strategy identifies key messaging and positioning. • CDC Association established to facilitate communication between FSIN, the Province and CDC's.



**Board of Director's Governance
Policy Review, Wanuskewin, SK
March 1-2, 2012**



Dakota Dunes Community Development Corporation

Financial Information March 31, 2012

Treasurer's Report

It is my pleasure to present the financial statements and accompanying Auditors' Reports for the Dakota Dunes Community Development Corporation for the year ending March 31, 2012.

2011-12 has been an important year for the Audit, Finance and Administration Committee and Board of Directors for the Corporation. We have worked diligently to balance the need for strong governance and transparency with the needs of the organizations within our catchment area – to invest our funds on a fair and equitable basis in the community. The end result has seen our Direct, Governance and Administration expenses decreased while the Corporation continues to emphasize the responsibilities of our partners to report on how they are using these investments to improve the quality of life for many individuals within our catchment area and to strengthen our communities.

The Statement of Operations shows a decrease of 10.4% in total expenditures that came as a result of a 7.2% decrease in grant revenue gaming funds for the past year. The net result of these decreases to revenues and expenses created a surplus of \$319,707 -

higher than was initially budgeted. This increase has been offset by a commitment of the Board to restrict \$375,000 to be funded in the following fiscal year on top of the regular allocation created within the 2012-13 fiscal budgets.

The Statement of Financial Position shows a strong cash position for the Corporation. This can be attributed to the strong governance and financial management presence; ensuring that the Corporation has the resources required to make investments in the community when they are required.

The Audit, Finance and Administration Committee establishes the annual budget, reviews and monitors the financial statements and external audit and reports regularly to the Board of Directors during the year. All decisions of the Audit, Finance and Administration Committee are approved by the Board.

We would like to thank management for their commitment and enthusiasm in working to achieve the goals of the Board. In addition, we extend thanks to Dean Staff, our audit partner from PricewaterhouseCoopers LLP and his team for their dedication to the audit process.

S. James Tucker
Treasurer

Auditors' Report on Internal Controls

June 14, 2012

Auditors' Report To the Board of Directors of Dakota Dunes Community Development Corporation

We have audited the controls of **Dakota Dunes Community Development Corporation** (the "Organization") as of March 31, 2011 to express an opinion as to their effectiveness related to the following objectives:

- Gaming monies received during the year by the Organization have been fully accounted for and properly disposed of, and
- Rules and procedures applied during the year are sufficient to ensure an effective check on the receipt and allocation of gaming monies received by the Organization.

We used the control framework developed by The Canadian Institute of Chartered Accountants (CICA) to make our judgments about the effectiveness of the Organization's controls. We did not audit certain aspects of control concerning the effectiveness, economy, and efficiency of certain management decision-making processes.

The CICA defines control as comprising those elements of an organization that, taken together, support people in the achievement of the organization's objectives. Control is effective to the extent that it provides reasonable assurance that the organization will achieve its objectives reliably. The Organization's management is responsible for effective control related to the objectives described above. Our responsibility is to express an opinion on the effectiveness of control based on our audit.

Scope

We conducted our audit in accordance with standards for assurance engagements established by The Canadian Institute of Chartered Accountants ("CICA"). Those standards require that we plan and perform an audit to obtain reasonable assurance as to effectiveness of the Organization's control related to the objectives stated above. An audit includes obtaining an understanding of the significant risks related to these objectives, the key control elements and control activities to manage these risks and examining, on a test basis, evidence relating to control.

Conclusion

In our opinion, the Organization's controls were effective, in all significant respects, related to the objectives stated above as of March 31, 2011 based on the CICA criteria of control framework.

Limitations

Control can provide only reasonable not absolute assurance of achieving objectives reliably for two reasons. First, there are inherent limitations in control including judgment in decision-making, human error, collusion to circumvent control activities and management overriding control. Second, cost/benefit decisions are made when designing control in organizations. Because control can be expected to provide only reasonable assurance not absolute assurance, the objectives referred to above may not be achieved reliably. Also, projections of any evaluation of control to future periods are subject to the risk that control may become ineffective because of changes in internal and external conditions, or the degree of compliance with control activities may deteriorate.

PricewaterhouseCoopers LLP [signed]

Chartered Accountants

Auditors' Report on Compliance with 2002 Framework Agreement

June 14, 2012

Auditors' Report To the Members of Dakota Dunes Community Development Corporation

We have audited Dakota Dunes Community Development Corporation (the "Organization") compliance for the period ended March 31, 2012 with the criteria established by the provisions described in Section 7.5 of the 2002 Framework Agreement between the Province of Saskatchewan and the Federation of Saskatchewan Indian Nations. Compliance with the criteria established by the provisions of the agreement is the responsibility of the management of the organization.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the organization complied with the criteria established by the provisions of the agreement referred to above. Such an audit includes examining, on a test basis, evidence supporting compliance, evaluating the overall compliance with these criteria, and where applicable, assessing the accounting principles used and significant estimates made by management.

In our opinion, for the period ended March 31, 2012, the organization was in compliance, in all material respects, with the criteria established by the provisions described in Section 7.5 of the 2002 Framework Agreement between the Province of Saskatchewan and the Federation of Saskatchewan Indian Nations.

PricewaterhouseCoopers LLP [signed]

Chartered Accountants

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

June 14, 2012

To the Members of
Dakota Dunes Community Development Corporation

Management of Dakota Dunes Community Development Corporation ('the Corporation') has the responsibility for preparing the accompanying financial statements and ensuring that all information in the related reports is consistent with the statements. This responsibility includes selecting appropriate accounting principles and making objective judgments and estimates in accordance with Canadian generally accepted accounting principles.

In discharging its responsibilities for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary systems of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records maintained.

Ultimate responsibility for financial statements to the members of the Corporation lies with the Board of Directors of the Corporation who review the financial statements in detail with management prior to their approval for publication.

External auditors are appointed by the Board of Directors to audit the financial statements and are available to meet separately with both the Board of Directors and management to review their findings. The external auditors have full and free access to discuss their audit and their findings as to the integrity of the financial reporting and the adequacy of the system of internal controls.

[signed by Wilma Isbister]

[signed by Jeff Juhnke]

General Manager

Finance Manager

June 14, 2012

Auditors' Report

**To the Members of
Dakota Dunes Community Development Corporation**

We have audited the accompanying financial statements of Dakota Dunes Community Development Corporation, which comprise the statement of financial position as at March 31, 2012 and the statements of operations, changes in net assets and cash flows for the year then ended, and the related notes including a summary of significant accounting policies.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Dakota Dunes Community Development Corporation as at March 31, 2012 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

PricewaterhouseCoopers LLP [signed]

Chartered Accountants

Dakota Dunes Community Development Corporation

Statement of Financial Position

As at March 31, 2012

	2012	2011		2012	2011
Assets	\$	\$	Liabilities and Net assets		
Current Assets			Current liabilities		
Cash and cash equivalents	2,303,275	1,624,509	Accounts payable and accrued liabilities (note 5)	70,580	82,744
Restricted cash (note 6)	71,771	37,411	Community investments payable (note 4)	1,341,772	948,474
Accounts receivable (note 5)	3,270	26,209		<u>1,412,352</u>	<u>1,031,218</u>
Prepaid expenses	23,008	10,636	Net assets		
	<u>2,401,324</u>	<u>1,698,765</u>	Memberships	7	7
Tangible capital assets (note 3)	36,096	37,814	Invested in tangible capital assets	37,814	37,814
			Internally restricted net assets—other income (note 6)	71,771	37,411
			Internally restricted net assets—future funding (note 7)	375,000	-
			Unrestricted net assets	542,194	630,129
				<u>1,025,061</u>	<u>705,354</u>
	<u>2,437,420</u>	<u>1,736,579</u>		<u>2,437,420</u>	<u>1,736,579</u>

Approved by the Board of Directors

[signed] _____

Director

[signed] _____

Director

Statement of Changes in Net Assets

For the year ended March 31, 2012

					2012	2011
	Invested in tangible capital assets	Restricted - interest	Restricted - future funding	Unrestricted	Total	Total
	\$	\$	\$	\$	\$	\$
Balance—Beginning of Year	37,814	37,411	-	630,129	705,354	518,660
Excess (deficiency) of revenue over expenses	(15,061)	-	-	334,768	319,707	186,694
Purchase of tangible capital assets	13,343	-	-	(13,343)	-	-
Restricted interest income (note 6)	-	34,360	-	(34,360)	-	-
Restricted future funding (note 7)	-	-	375,000	(375,000)	-	-
Balance—End of Year	<u>36,096</u>	<u>71,771</u>	<u>375,000</u>	<u>542,194</u>	<u>1,025,061</u>	<u>705,354</u>

Dakota Dunes Community Development Corporation

Statement of Operations

For the year ended March 31, 2012

	Budget	2012	2011
	\$	\$	\$
Revenue			
Grant revenue gaming funds	4,047,812	4,047,812	4,362,601
Interest income	-	34,360	23,724
	<u>4,047,812</u>	<u>4,082,172</u>	<u>4,386,325</u>
Expenses			
Community investments (note 1)	<u>3,113,285</u>	<u>3,036,646</u>	<u>3,347,340</u>
Direct (note 8)			
Salaries and wages	215,010	215,099	258,706
Benefits	30,101	30,153	31,181
Advertising and promotions	5,500	5,500	5,500
Events	7,000	4,958	5,152
Information technology	4,410	4,796	5,684
Communications	5,000	3,879	3,472
Professional development	4,274	2,103	-
	<u>271,295</u>	<u>266,488</u>	<u>309,695</u>
Governance (note 8)			
Board governance	128,959	76,564	117,417
Training	19,337	15,749	8,516
Meetings	18,000	3,749	16,506
Insurance	2,200	2,169	2,164
	<u>168,496</u>	<u>98,231</u>	<u>144,603</u>
Administration			
Salaries and wages	141,238	147,059	149,447
Rent and occupancy	41,800	36,434	39,278
Advertising	25,000	30,023	24,213
Management fees	30,000	30,000	30,000
Travel	40,453	27,864	40,598
Benefits	21,774	23,202	20,337
Professional fees	39,150	19,570	47,992
Amortization	-	15,061	19,483
Telephone and cellular	10,560	10,664	10,631
Office supplies	9,100	8,761	11,517
Professional development	11,016	7,268	775
Interest and bank charges	1,725	1,794	2,122
Insurance	500	400	350
Loss on disposal of tangible capital assets	-	-	1,250
	<u>372,316</u>	<u>361,100</u>	<u>397,993</u>
Total expenses	<u>3,925,392</u>	<u>3,762,465</u>	<u>4,199,631</u>
Excess of revenue over expenses	<u>122,420</u>	<u>319,707</u>	<u>186,694</u>

Dakota Dunes Community Development Corporation

Statement of Cash Flows

For the Year ended March 31, 2012

	2012	2011
Cash provided by (used in)	\$	\$
Operating activities		
Cash received from grant revenue gaming funds	4,047,812	4,362,601
Cash paid to suppliers	(278,816)	(351,634)
Cash paid to employees	(431,745)	(457,874)
Community investments paid	(2,643,348)	(3,192,406)
Interest received	34,360	23,724
Interest paid	(1,794)	(2,122)
	726,469	382,289
Investing activities		
Purchase of tangible capital assets	(13,343)	(15,205)
Proceeds on disposal of tangible capital assets	-	1,745
	(13,434)	(13,460)
Increase in cash	713,126	368,829
Cash and cash equivalents—Beginning of year	1,661,920	1,293,091
Cash and cash equivalents—End of year	2,375,046	1,661,920
Cash and cash equivalents consists of		
Cash	2,303,275	1,624,509
Restricted cash	71,771	37,411
	2,375,046	1,661,920

Making the Most of Our Community Investment

Dakota Dunes Community Development Corporation

Notes to Financial Statements

March 31, 2012

1 Incorporation and operations

Dakota Dunes Community Development Corporation (the "organization") was incorporated under the Non-profit Corporations Act, 1995, of Saskatchewan. The organization was established by the Saskatoon Tribal Council (host "Tribal Council") to receive and distribute a share of the annual net profits from Saskatchewan Indian Gaming Authority ("SIGA") casinos as per section 4 of the 2002 Framework Agreement between the Federation of Saskatchewan Indian Nations ("FSIN") and the Government of Saskatchewan.

Section 7.5 of the Framework Agreement establishes the criteria for fair and equitable distributions (i.e. Community Investments) which are to be made to First Nation and non-First Nation organizations in the community in which the host Tribal Council is located and surrounding area for the following purposes:

- a) Economic development,
- b) Social programs,
- c) Justice initiatives,
- d) Education and education facilities,
- e) Recreational facilities operation and development,
- f) Senior and youth programs,
- g) Cultural development,
- h) Community infrastructure development and maintenance,
- i) Health initiatives, and
- j) Other charitable purposes.

2 Significant accounting policies

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies.

Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Tangible capital assets

Tangible capital assets are initially recorded at cost. Amortization is provided using the declining balance method at rates intended to amortize the cost of assets over their estimated useful lives.

Computer equipment	50%
Software	100%
Furniture and equipment	20%

In the year of acquisition, amortization is taken at one-half of the above rates.

Revenue recognition

The organization uses the deferral method of accounting for grants and related expenses. Funding is recognized in the period in which it is due. Interest revenue is recognized in the period earned and restricted by motion of the Board of Directors for specific future grants.

Income taxes

As a non-profit organization, the organization is exempt from income taxes under Paragraph 149(1)(l) of the Income Tax Act.

Dakota Dunes Community Development Corporation

Notes to Financial Statements

March 31, 2012

Financial instruments

Financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is dependent on their classification as described below. Their classification depends on the purpose for which the financial instruments were acquired or issued, their characteristics and the organization's designation of such instruments. Trade date accounting is used.

Financial instrument	Classification
Cash	Held for trading
Restricted cash	Held for trading
Grants and accounts receivable	Loans and receivables
Investments	Available-for-sale
Accounts payable and accrued liabilities	Other liabilities
Grants payable	Other liabilities

Available-for-sale

Available-for-sale financial assets are non-derivative financial assets that are designated as available-for-sale, or that are not classified as loans and receivables, held-to maturity or held-for-trading investments. Available-for-sale financial assets are carried at fair value with unrealized gains and losses included in net assets until realized when the cumulative gain or loss is transferred to interest revenue.

Other liabilities

Other liabilities are recorded at amortized cost using the effective interest method and include all financial liabilities other than derivative instruments.

Transaction costs

Transaction costs related to held-for-trading, financial assets, transaction available-for-sale financial assets, held to maturity financial assets, other liabilities and loans and receivables are expensed as incurred.

Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Grants receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the period in which they become known.

3 Tangible capital assets

			2012	2011
	Cost	Accumulated amortization	Net	Net
	\$	\$	\$	\$
Computer equipment	67,216	51,558	15,658	15,104
Software	36,033	33,821	2,212	1,814
Furniture equipment	34,893	20,347	14,546	17,216
Paintings	3,680	-	3,680	3,680
	141,822	105,726	36,096	37,814

Dakota Dunes Community Development Corporation

Notes to Financial Statements

March 31, 2012

4 Community Investments Payable

Community investments payable represents funding approved by the organization's Board of directors that has not been paid by March 31, 2012 due to various recipient reporting requirements having not been met as of that date.

5 Related party transactions

During the year, the organization engaged in a number of related party transactions. The transactions were in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. The related party transactions were as follows:

- a) Paid \$37,938 (2011—\$37,714) to Saskatoon Tribal Council Inc. for rent and occupancy. The organizations are related as they are owned by the same member First Nations.
- b) Paid \$30,000 (2011—\$30,000) to Saskatoon Tribal Council Inc. for management fees.
- c) At year-end, the organization has \$1,711 (2011—\$1,346) payable to Saskatoon Tribal Council Inc.

6 Internally restricted net assets—other income

The organization's Board of Directors has restricted interest income to be used in accordance with the organization's allocation policy.

7 Internally restricted net assets—future funding

The organization's Board of Directors has restricted net assets for future funding to be allocated at a later date in accordance with the organization's allocation policy.

8 Direct and governance expenses

Direct and governance expenses represent the direct cost of transparency and accountability required for the organization to satisfy the requirement of its mandate within the 2002 Framework agreement.

9 Commitments

The organization has lease commitments totalling \$6,064 (2011—\$15,160) on current lease agreements.

10 Financial instruments

The organization as part of its operations carries a number of financial instruments. It is management's opinion that the organization is not exposed to significant interest, currency, or credit risks arising from these financial instruments except as otherwise disclosed.

11 Economic dependence

The organization's primary source of revenue is funding received from SIGA based on a percentage of the net profits of the Dakota Dunes Casino. Its ability to continue as a going concern is dependent on the continued success of the Casino.

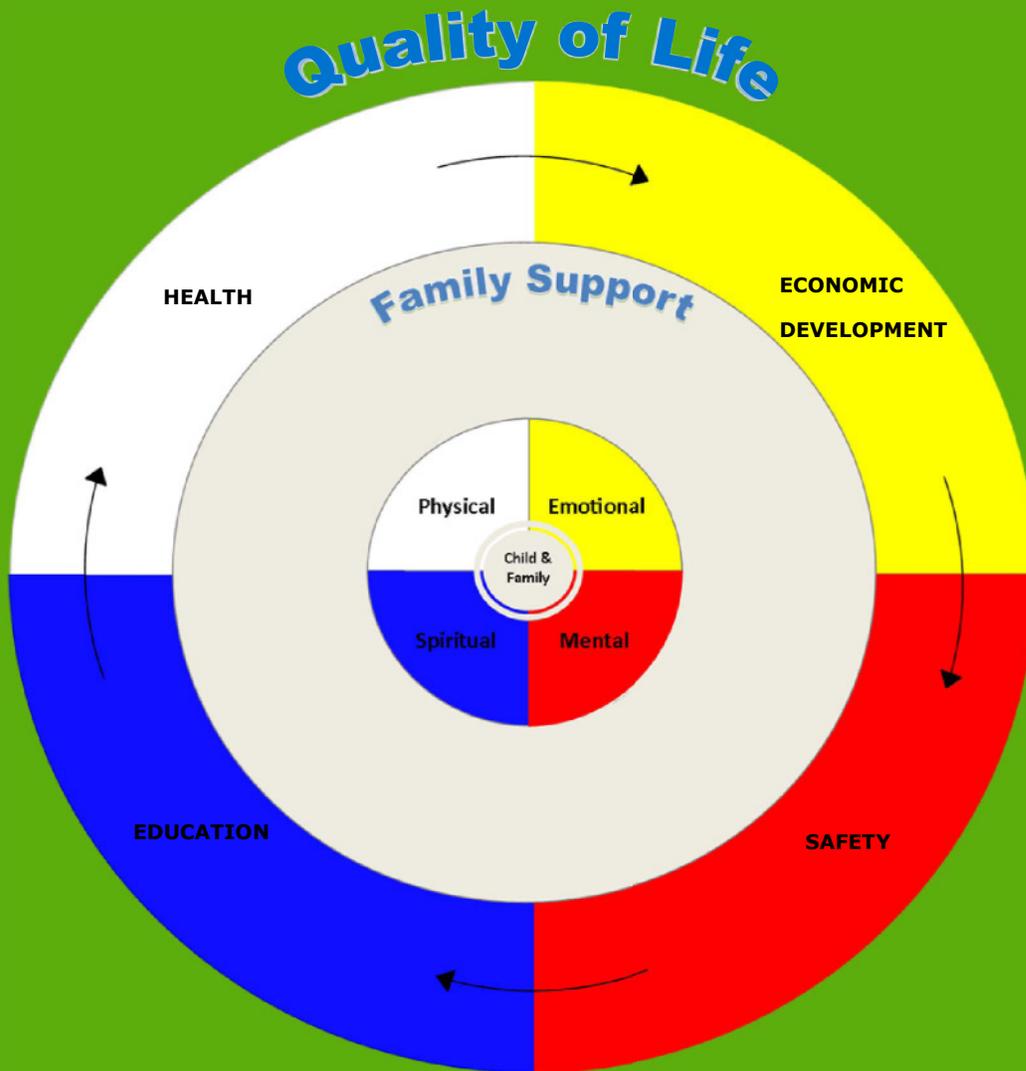
12 Accounting Standards for not-for-profit organization

In December 2010, the Canadian Accounting Standards Board issued a comprehensive set of accounting standards applicable to not-for-profit organizations. The standards are effective for fiscal years beginning on or after January 1, 2012 and require retrospective application, except for certain exemptions and exceptions contained within the standards. Early adoption of the standards is permitted. The organization is currently considering the impact of the adoption of these standards.

13 Comparative figures

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

Saskatoon Tribal Council Quality of Life Strategy



The Saskatoon Tribal Council has developed a strategy to work with its communities and levels of government to improve the quality of life of its members. This means working together to provide opportunities to increase individuals' success in education, employment and personal development. It means increasing the standard of living for families through access to critical social and community programs. And it means inspiring communities to strive for improved living conditions, health and economic circumstances.

The Dakota Dunes Community Development Corporation is committed to working in collaboration with its many partners to explore how our investments can make the greatest impact towards the healthy development and wellness of children, families and communities. We invite you to join this network of champions and focus on how we all can make a positive, measurable difference in our communities and create long-lasting opportunities that improve the quality of life for all.

Catchment Area

The Dakota Dunes Community Development Corporation's catchment area is a 75 km radius from the community center of the Whitecap Dakota First Nation.

The following Tribal Councils and First Nations are within the catchment area:

1. Saskatoon Tribal Council

Kinistin Saulteaux Nation
Mistawasis First Nation
Muskeg Lake Cree Nation
Muskoday First Nation
One Arrow First Nation
Whitecap Dakota First Nation
Yellow Quill First Nation

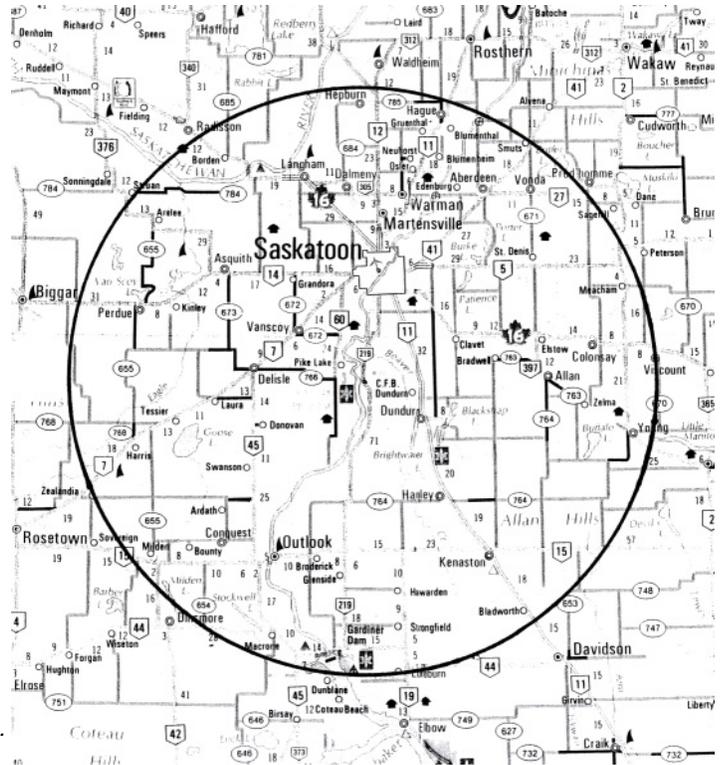
2. Touchwood Agency Tribal Council

Day Star First Nation
George Gordon First Nation
Kawacatoose First Nation
Muskowekwan First Nation

3. Independent First Nation

Fishing Lake First Nation

For a complete listing of towns and municipalities located within the catchment area, please visit our website.



DAKOTA DUNES COMMUNITY DEVELOPMENT CORPORATION

Making the Most of Our Community Investment

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DAKOTA DUNES CASINO



Fishing Lake First Nation

